

The Challenge

USAID furthers America's foreign policy interests in Ecuador by consolidating and advancing democratic gains, supporting trade and free markets, providing alternative development to counteract the drug trade, promoting more equitable access to services to improve the lives of its citizens and conserving globally important biodiversity. USAID actively participates in bilateral and multilateral groups to analyze the root causes of instability. This instability includes: government control of resources, poor education, an economy reliant on extraction of natural resources, and weak institutions. Clearing Millennium Challenge Account (MCA) hurdles creates unique challenges for Ecuador. USAID assistance will focus on helping Ecuador meet the MCA hurdles of ruling justly and economic freedom. These latter indicators remain challenging for Ecuador to meet due to low government investment in the health and education sectors.

Objectives, Sectors and Workforce

Mission Director: Alexandria Panehal

MCA Status: Currently Not Eligible

PEPFAR Focus Country: No

Provided or Received Services From Other Missions: Received

Program Budget (Appropriations by Objective)

	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07	2005 SO Performance Score	Direct SO Admin. Cost Ratio
518-001 Biodiversity Conservation	5,011	4,629	4,598	0	N/A	1.43	Exceeded
518-011 Southern Border Development	1,988	1,488	990	1,644	-17.3%	1.03	Met
518-012 Democracy and Conflict Prevention	7,628	7,255	2,970	0	N/A	1.04	Met
518-013 Northern Border Development	14,912	14,620	11,425	0	N/A	1.17	Exceeded
518-014 Economic Opportunities	4,921	6,626	1,980	0	N/A	1.42	Exceeded
518-XX1 Democratic Governance and Local Development	0	0	0	5,178	N/A	N/A	N/A
518-XX2 Alternative Development Program	0	0	0	8,400	N/A	N/A	N/A
518-xx3 Natural Resources, Trade and Competitiveness	0	0	0	6,822	N/A	N/A	N/A
Country Total	34,460	34,618	21,963	22,044	-36.0%		

Program Budget (Appropriations by Account)

	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Andean Counterdrug Initiative	14,912	14,620	11,425	8,400	-43.7%
Child Survival and Health Programs Fund	0	0	0	2,000	N/A
Development Assistance	7,087	6,609	6,578	5,644	-20.4%
Economic Support Fund	12,461	13,389	3,960	6,000	-51.8%
Total	34,460	34,618	21,963	22,044	-36.0%

Program Budget by Sector and Account

		FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Agriculture and Environment	ACI	3,600	8,620	7,000	3,000	-16.7%
	DA	5,011	4,629	4,598	3,644	-27.3%
	ESF	650	1,288	990	1,644	152.9%
Economic Growth	ACI	2,012	4,000	2,325	2,000	-0.6%
	DA	1,871	1,980	990	1,000	-46.6%
	ESF	3,050	4,646	990	2,178	-28.6%
Human Rights	ACI	0	0	100	0	N/A
	DA	120	0	0	0	N/A
	ESF	200	300	0	0	N/A
Democracy and Governance	ACI	2,200	2,000	2,000	3,400	54.5%
	DA	85	0	990	1,000	1,076.5%
	ESF	7,611	7,155	1,980	2,178	-71.4%
Child Survival and Maternal Health	ACI	7,100	0	0	0	N/A
	CSH	0	0	0	1,500	N/A
	ESF	950	0	0	0	N/A
Other Infectious Diseases	CSH	0	0	0	500	N/A
Total		34,460	34,618	21,963	22,044	-36.0%

Workforce

	FY 2004	FY 2005	FY 2006	FY 2007	Percent Change FY 04-07
US Direct Hires	5	6	6	6	20.0%
US Non Direct Hires	4	4	6	6	50.0%
Foreign Nationals	32	36	36	39	21.9%
Total	41	46	48	51	24.4%

Operating Expense	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Salaries and benefits	934	1,183	1,080	1,110	18.8%
Travel	222	145	115	112	-49.5%
Transportation of things	15	93	36	18	20.0%
Rent	75	82	63	110	46.7%
Security	52	54	56	59	13.5%
Equipment	38	55	0	10	-73.7%
ICASS - Operating Expense only	118	117	125	130	10.2%
Other Operating Expense	376	321	145	183	-51.3%
Total OE Budget	1,830	2,050	1,620	1,732	-5.4%
US direct hire salary and benefits	748	802	846	938	25.4%
Program Funded Administrative Expenses				1,479	
Country Total Administrative Budget				4,149	
Percent of Bureau OE Total				4.2%	

Mission Summary	FY 2004	FY 2005	FY 2006	FY 2007
Program per US Direct Hire (\$000)	6,892	5,770	3,661	3,674
Program per All US (\$000)	3,829	3,462	1,830	1,837
Program per Position (\$000)	840	753	458	432
Operating Expense as % of Program Funding				7.9%
Program Funded Admin Expense as % of Total Admin				35.6%
Total Admin Expense as % of Program Funding				18.8%

Other Major Donors:

Bilateral: Spain, Japan, Germany, Switzerland, Belgium, Canada, China, and Netherlands

Multilateral: World Bank, Inter-American Development Bank, European Union, Organization of American States (OAS), Andean Development Corporation (CAF), and UN Development Program (UNDP).